

STATEMENT OF
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U. S. SENATE
COMMITTEE ON COMMERCE, SCIENCE AND TRANSPORTATION
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Mr. Chairman and Members of the Committee, it is an honor for me to come before you today as President Reagan's nominee to become the Deputy Secretary of the Department of Transportation.

I want to thank Senator Packwood, for whom I worked as Chief of Staff for many years, and Senator Danforth, the senior Senator from my home state, for their remarks on my behalf.

It is a special privilege for me to seek confirmation before this Committee, because for me it means returning to the place which has played such a large role in my professional career in government. It was this Committee that six years ago vested their confidence in me to carry out the duties of a Federal Communications Commissioner, and it was this Committee

which I had the pleasure of working with while I served on Senator Packwood's staff. During my recent courtesy visits, I had a chance to renew old acquaintances and make new friends.

As the Deputy Secretary of Transportation, I hope to draw upon these experiences to further the good working relationship between the Department and the Congress. Secretary-designate Burnley and I both understand the importance of this relationship in meeting the challenges ahead.

I also look forward to helping him carry out the management and policy responsibilities of the Department. I believe that I can make a contribution to that endeavor, by bringing the valuable insights I've gained from my eighteen years of government service, to the Department of Transportation.

My tenure at the FCC will be particularly relevant. The Department of Transportation and the FCC have faced and continue to deal with critical economic reform issues in the services industries.

My experience in telecommunications has taught me that the transition period which follows such reform of any

industry can be turbulent. The issues of growth, quality of service, and economic concentration in the marketplace have a direct impact on how well the consumer fares in the new environment.

In transportation, we must follow a balanced course which maximizes economic gains for consumers, preserves safety at the highest levels, and deals effectively with the transition from a regulated environment to a freer market economy. In doing so, we can respond to legitimate concerns while preserving the benefits of deregulation.

Our highways, railroads, airways and waterways are a great national asset. Equally important are the men and women who work each day to make them better. I look forward to working with them to ensure safe and efficient transportation industries. Finally, I look forward to working with the Secretary-designate and the Congress as we pursue policies that best meet this country's transportation needs.

I am happy now to answer your questions.